



Automotive Marketing Benchmark - Chapter 3

April 2022

NISSAN WOULD SAVE
30MN € IN MEDIA BUDGET
PER YEAR WITH HYUNDAI'S
MARKETING EFFICIENCY
IN GERMANY ALONE

MARKETING EFFICIENCY HUGELY DIFFERS BETWEEN OEMS

Nissan had to spend about 9 times more for media overall than Hyundai to generate one finished online configuration.

BUSINESS INDICATION

Nissan would save

30MN € per year

(in Germany alone) with the same efficiency as Hyundai (based on Cost

per Finished Configuration)

How much overall media spend does it take to generate... HYUNDAI NISSAN It takes Hyundai It takes the median OEM It takes Nissan 1 WEBSITE 1 WEBSITE € 3.45 € 3.44 € 8.24 VISIT 20,7% 53,6% 1 STARTED 1 STARTED € 7.74 € 19.51 € 96.10 CONFIGURATION CONFIGURATION 32,3% 1 FINISHED 1 FINISHED € 277.96 € 31.33 € 53.20 CONFIGURATION CONFIGURATION 11,7% 1 VEHICLE 1 VEHICLE SOLD SOLD

EXECUTIVE SUMMARY

The amount of media budgets that OEMs spend to achieve certain levels of website visits, started and finished configurations, and vehicle sales dramatically differs between brands.

While Hyundai only spends 31 € on media for one finished configuration on their website, Nissan would need to spend roughly 9 times as much for the same result.

Also, paid media is not everything!

Improved targeting, an outstanding touchpoint experience and an optimized media mix are the key to more efficient media spend. Revisiting your Paid Earned Shared Owned (PESO) dashboard to uncover and focus on the most successful funnel will help you achieve more for less.



COST PER ACTION IS A GOOD INDICATOR FOR MARKETING EFFICIENCY

In chapter 2, we detailed how superior CX can improve sales funnel conversion. Now, we examine

how media spend links to sales funnel performance, expressed in cost per action.

CHAPTER 2

In Chapter 2, we showed that website visits highly correlate with new vehicle registrations and we uncovered huge differences in online conversion between car brands.

We concluded that digital touchpoints do not only need to be well-designed, but they need to be presented to relevant target groups at the right time.

ONLINE FUNNEL CONVERSION

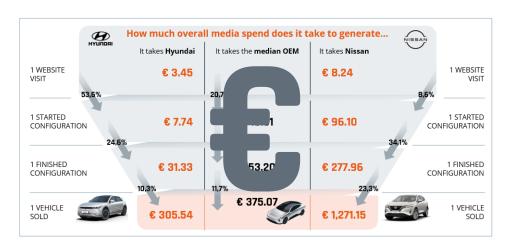


CHAPTER 3

In this chapter, we are looking at what it costs OEMs to achieve website visits, started and finished configurations and new vehicle registrations.

Are there differences in media spend between the OEMs and how does this affect their online performance? Do they use their budgets efficiently?

FUNNEL MEDIA SPEND AND WEB PERFORMANCE







FOR ONE WEB ACTION SUCH AS A STARTED OR A FINISHED CONFIGURATION, NISSAN SPENT A MULTIPLE OF WHAT HYUNDAI HAD TO SPEND IN 2021.

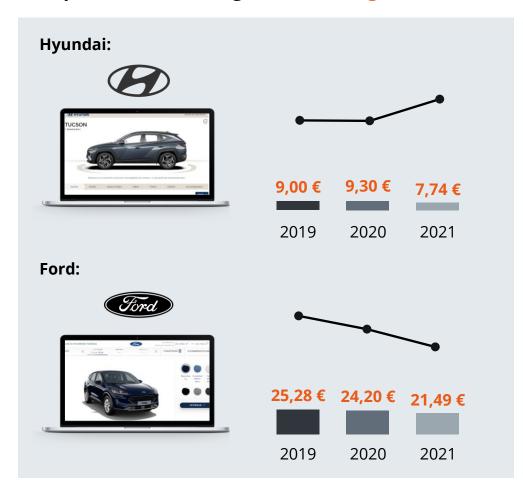
		How much overall media spend does it take to generate							
	нүипряі	It takes Hyundai	It takes the median OEM	It takes Nissan					
1 WEBSITE VISIT		€ 3.45	€ 3.44	€ 8.24	1 WEBSITE VISIT				
	53,6%		20,7%		8,6%				
1 STARTED CONFIGURATIO	24, 5 %	€ 7.74	€ 19.51 32,3%	€ 96.10	1 STARTED CONFIGURATION				
1 FINISHED CONFIGURATIO)N	€ 31.33	€ 53.20	€ 277.96 23,3%	1 FINISHED CONFIGURATION				
1 VEHICLE SOLD		€ 305.54	€ 375.07	€ 1,271.15	1 VEHICLE SOLD				

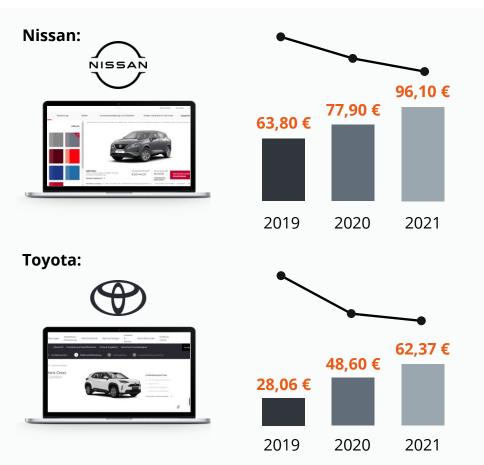


COST PER STARTED CONFIGURATION - HYUNDAI INCREASES EFFICIENCY

Over the past 3 years, Hyundai increased the lead in terms of cost per started configuration. In contrast, Nissan, already least efficient in generating started configurations, fell behind even further.

Cost per <u>STARTED</u> configuration (orange) and **total number of <u>started</u> configurations (trend; not at scale)**





Median OEM (2021)

WEBSITE VISITS

€ 3.44

STARTED CONFIGURATIONS **€ 19.51**

FINISHED CONFIGURATIONS **€ 53.20**

VEHICLES SOLD

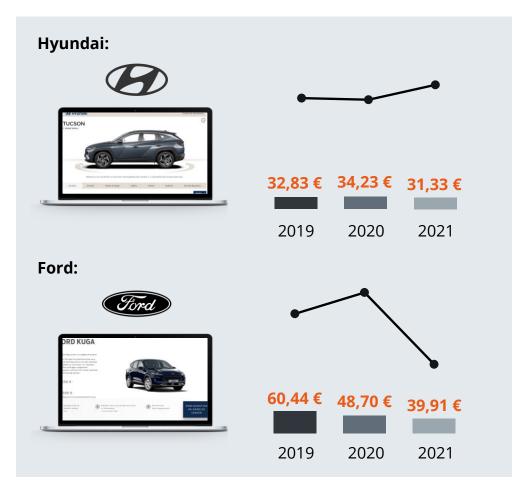
€ 375.07

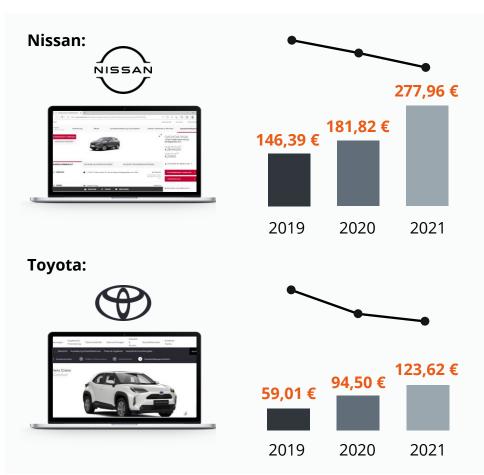


COST PER FINISHED CONFIGURATION - DECLINE AT FORD

Hyundai generates finished configurations most efficiently. While Ford saw a significant drop in finished configurations in 2021, Ford also lowered the media spend to still achieve an efficiency gain.

Cost per <u>FINISHED</u> configuration (orange) and **total number of <u>finished</u> configurations** (trend; not at scale)





Median OEM (2021)

WEBSITE VISITS

€ 3.44

STARTED CONFIGURATIONS

€ 19.51

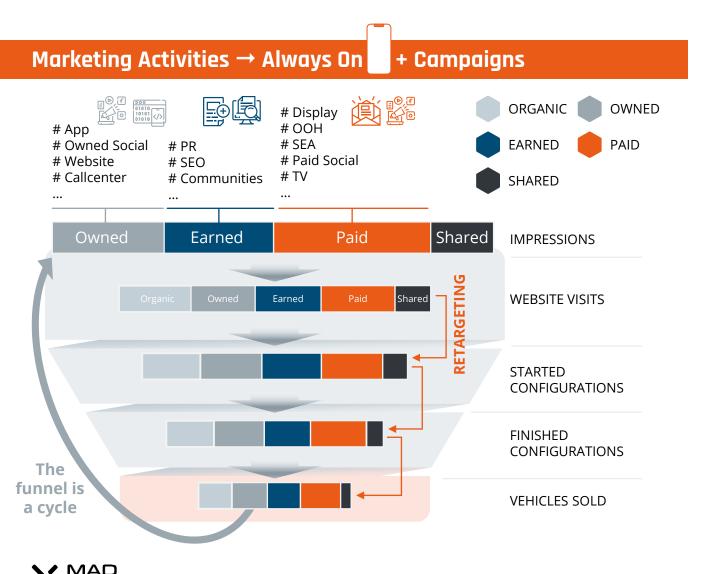
FINISHED CONFIGURATIONS **€ 53.20**

VEHICLES SOLD **€ 375.07**



PAID MEDIA IS IMPORTANT AND CAN BE A DRIVER - BUT IT IS NOT EVERYTHING

By managing the communication mix and smartly employing owned and earned media, OEMs can significantly decrease cost per action and use paid media for reaching new target groups and for retargeting users back into the journey.



- » It's about overall performance, about where I can best use the next €
- » There is too much focus on Paid as a silo. It's not about the performance from Paid alone, it's about the combination and total funnel (cycle) performance.
- » Smart Paid Media can influence Organic, Owned, Shared and be used for intelligent retargeting

LOGICAL PLANNING:

What can I achieve through Organic,
Owned, Earned and where do I
need Paid to close the gap?

HOW TO IMPROVE YOUR MARKETING EFFICIENCY BY GOING DIGITAL

The Berylls Mad Media Infinity Loop

Omni-channel customer

OUR VIEW

OEMs do not (consistently) track and optimize the conversion rates and cost per action across the marketing and sales funnel. Therefore, they cannot know where and how to optimize their spend for the best results.

POTENTIAL COST SAVING

30 Mn € per year

for Nissan in Germany alone (based on Hyundai's cost per Finished Configuration)

POTENTIAL REASONS

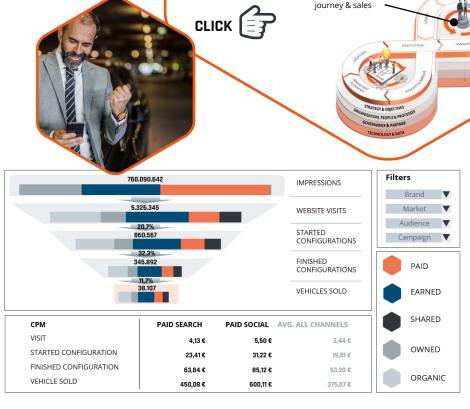
- » Lack of data strategy and consistent tracking (online and offline!)
- » Organizational silos challenge orchestration across sales funnel phases
- » Lack of transparency about performance across the media mix and underestimation of the potential of earned and owned activities

HOW



HELPS YOU TO

boost your sales
funnel with
transparency about
PESO, media spend &
performance between
brands, markets,
agencies and
campaigns



- The PESO dashboard is a tool to provide an overview on marketing channels' impact on your conversion funnel.
- This helps to conveniently compare invested media spent with the performance of KPIs across dimensions such as brands, markets, audiences or campaigns.
- Gained insights enable you to derive optimization potentials for your media mix.



GET IN TOUCH!

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MORE ABOUT THE AUTOMOTIVE MARKETING & SALES BENCHMARK

Berylls Automotive Marketing & Sales Benchmark aims to quantify the quality of marketing activities to drive digital sales. By creating benchmarks and transparency, we enable you to get better every day. We have information about more than 15 OEMs, regarding budget allocation, marketing performance and customer experience.

→ Reach out to us to discuss – where you are and how you can increase efficiency and effectiveness of your budget.

MORE ABOUT IMPROVING MARKETING PLANNING



https://www.berylls.com/marketing-planning-transformation-in-the-automotive-industry/



APPENDIX: METHODOLOGY OF ANALYSIS & DATA SOURCES

METHODOLOGY

- » In the Berylls Mad Media Marketing Benchmark series, we compare the success of automotive marketing and sales activities in the automotive industry across OEMs. We conduct primary and secondary research, analyze and visualize data, derive hypotheses and recommended actions. In each publication, we focus on different findings uncovered in our research. Focus of this publication is the connection between media spend in the German market and domestic website visits, vehicle configurations and new passenger vehicle registrations as a proxy for domestic sales.
- » Total media spend refers to net media spend (both digital and non-digital channels) of a particular car brand in the German market. Nielsen Media Germany GmbH annually publishes monthly gross media spend by OEM for digital and non-digital channels. Gross spend has been adjusted to net spend based on various discount factors derived from Berylls Group industry knowledge and project experience. To compare net media spend between brands, which differs substantially in absolute numbers, we expressed quarterly spend as a percentage of three full years' spend.
- » Total web metrics (visits, configurations, etc.) refer to the overall number of German IP visitors on a particular brand's German NSC web-/subsite. Similarweb tracks web analytics such as overall website visits and visits of sub-pages, enabling us to reconstruct the digital sales funnel and derive conversion and dropout rates. We define "started configurations" as visits on configurator pages and "finished configurations" as visits on the configurator summary pages.
- » To proxy new vehicle sales in Germany that most manufacturers don't publish, we consulted the *Kraftfahrtbundesamt*'s monthly new passenger vehicle registrations. From the monthly data, we derived quarterly registrations for our time period of interest.
- » We complement our secondary data sources with primary research, such as interviews with experts in our network and project experiences.

SOURCES

Berylls Mad Media Research: Expert interviews, project experiences, industry knowledge



Nielsen Media Germany GmbH: Gross media spend by brand and guarter



Similarweb: Web metrics (e.g., Website visits & Started vehicle configurations on OEM site) based on German brand sites and German IP addresses

Kraftfahrtbundesamt: Monthly new passenger vehicle registrations from 01–2019 until 12–2021, aggregated quarterly



APPENDIX

Calculated Cost per action for selected car brands in 2021

Cost per	Ø НҮППОЯ1	NISSAN	ŠKODA	Ford	TOYOTA	KI	Mercedes-Benz
Website Visit	3,45 €	8,24€	3,94€	3,43 €	5,99€	3,03 €	3,20 €
Started Configuration	7,74 €	96,10 €	8,38 €	21,49 €	62,37€	36,26 €	15,50 €
Finished Configuration	31,33 €	277,96 €	26,05 €	39,91 €	123,62 €	66,50 €	37,23 €
Conversion Rate Website Visit to Finished Configuration	13,2%	2,9%	15,2%	8,6%	4,9%	4,6%	8,6%





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